



Principal biography

Inspiring
Business
Excellence

Robert E. Howard

Robert Howard, a principal of Oliver Wight Americas, has extensive experience in manufacturing, supply chain, and SAP project leadership with demonstrated ability to drive business improvement and achieve results. He has expert change management skills and is able to lead and manage organizational and business process change both vertically and horizontally. Bob has a concentration of experience as an implementer and educator in the chemical and process industry.

Prior to joining Oliver Wight, Bob spent 28 years in industry with Monsanto, Solutia, and Sensient Technologies. He has a proven track record in plant and corporate management. Bob has held positions as plant manager, director of manufacturing, director of operations, director of material management, and director of supply chain optimization.

As the director, supply chain optimization at Solutia, Bob served as Solutia's process owner for planning and scheduling and was responsible for defining process standards, process measures, sustainable education, and training requirements for Solutia's supply chain processes. Bob organized and led a cross-functional team involving IT, operations, and manufacturing resources to redesign business process and the SAP tool to support world class MRP II business performance utilizing Oliver Wight's "Proven Path" implementation methodology. Implementation resulted in the award of two "Class A" MRP II certifications from Oliver Wight.

In addition, Bob has leadership experience with global S&OP design and implementation and is one of Oliver Wight Americas' Enterprise Sales & Operations Planning Tool (ESOPT) specialists. He has recently completed a multi-year engagement with a Fortune 500 company where he coached six diverse businesses on the implementation details of Oliver Wight best practice Integrated Business Management principles.

Bob has been invited to speak at several conferences and is a member of AIChE and APICS. He earned his BS in chemical engineering from the University of Minnesota.



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